EnergieKontor



Company presentation

First nine months 2026

Bremen, November 2026

Agenda

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03 Business year 2025

04 First half-year 2026

05 First nine months 2026 (operational)

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01

Energiekontor at a glance

A solid business policy and lots of experience in renewable energies for >35 years

We are a leading German project developer and operator of onshore wind and solar parks

- Founded in 1990 in Bremerhaven
- Headquartered in Bremen
- Additional offices in Germany and abroad (UK, PT, FR, US)
- IPO in 2000 (German Stock Exchange, General Standard)
- SDAX listed
- 260 employees

Important milestones in Energiekontor‘s successful development

1990
Company foundation in Bremerhaven

1994
First wind park in Misselwarden

1995
Foundation of the subsidiary in Portugal

1999
Foundation of the subsidiary in the United Kingdom

2000
Initial public offering (IPO)

2002
First wind park in Energiekontor’s own park portfolio

2003
First wind parks abroad in Portugal and the United Kingdom

2010
Realisation of first solar park project

2013/14
Sale of offshore business

2017/18
Market entry in the United States and France

2022
SDAX listing

2023
Group‘s record results

2024
First financial closes in France

The three pillars of our success – Our business divisions

Energiekontor AG

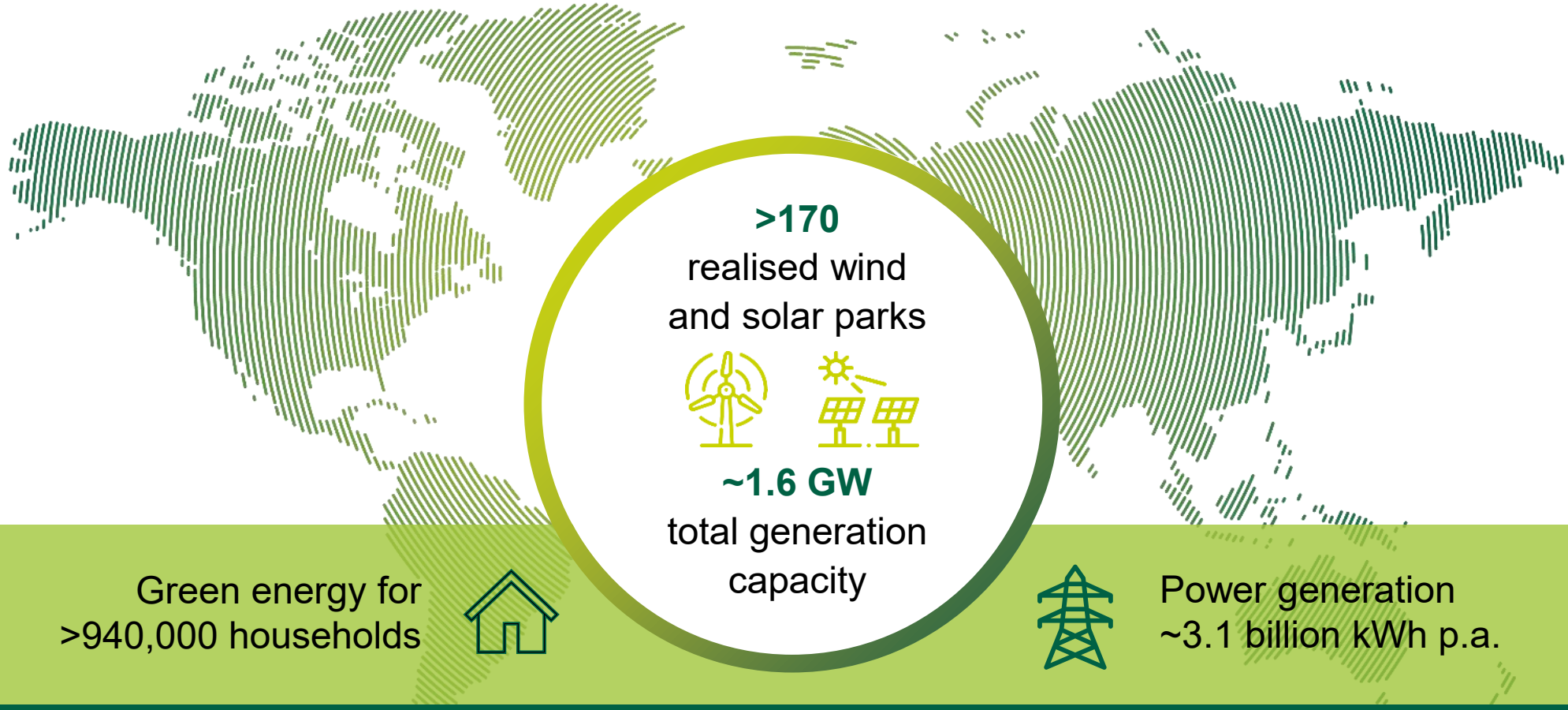
Project development & sales (onshore wind, solar)	Covering the entire value chain from acquisition to commissioning and sale; incl. repowering
Power generation in the Group‘s own wind and solar parks	Income from the sale of the Group's own wind and solar parks generated electricity
Operation development, innovation & others	Services after commissioning to optimise value creation via operational management, increased efficiency, innovations



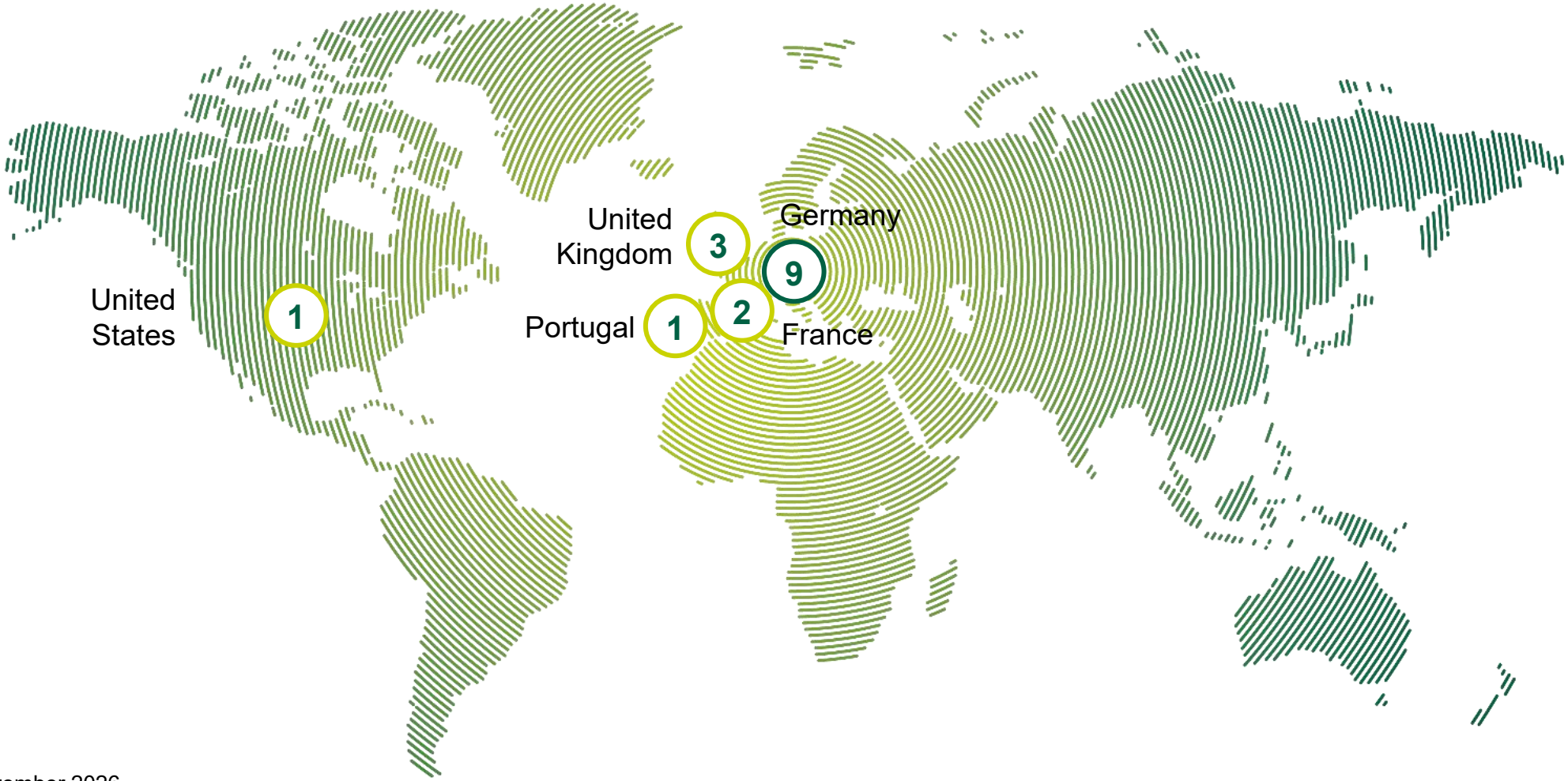




We proudly look back on a strong track record since company foundation



We are close to the market – Across 5 countries at 16 company sites



As at 30 September 2026.

We are well positioned with a total of more than 460 MW own capacity (growing)

Germany



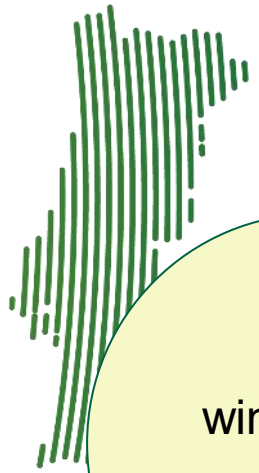
34
wind and
solar parks
Ca. 363 MW

United Kingdom



3
wind parks
Ca. 60 MW

Portugal



4
wind parks
Ca. 38 MW

As at 30 September 2026.

Pioneers of change – Our mission statement is more relevant than ever before

100% renewable energy
As a pioneer in renewable energy, we are actively shaping the transition to 100% renewables. Concentrating on our core competences and innovations will drive our business to a successful future.

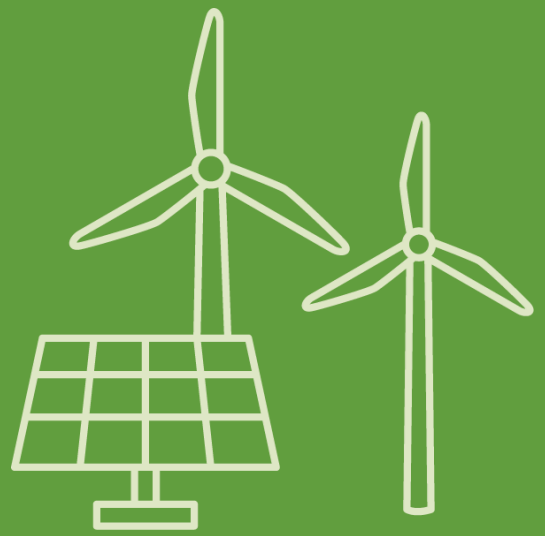
Individual responsibility and autonomy
We support a high level of individual responsibility and create room for autonomy at all levels as they are the preconditions for creativity, flexibility and in achieving our goals.



Team spirit and cooperation
We encourage team spirit and collegiality as they are the key to our success.

Financial stability and sustainable growth
The financial stability of our company is the basis for sustainable growth and plays a key-role in our long-term strategy.

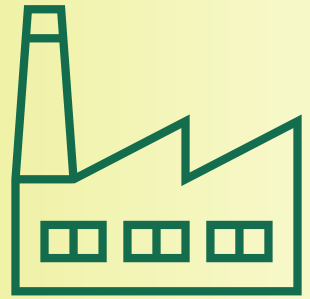
Taking an active role in shaping the future – Our vision is 100% renewable energy



Short term



Long term

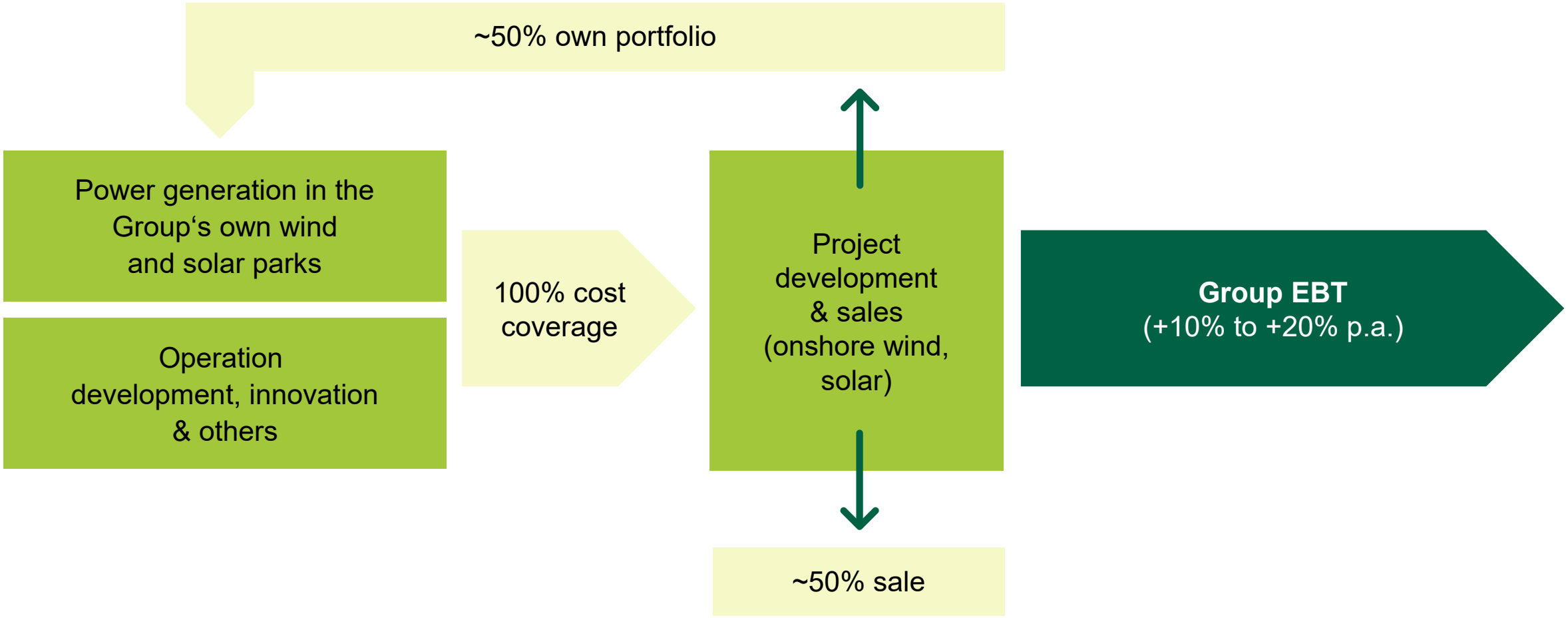


Realisation of wind and solar parks in all country markets …

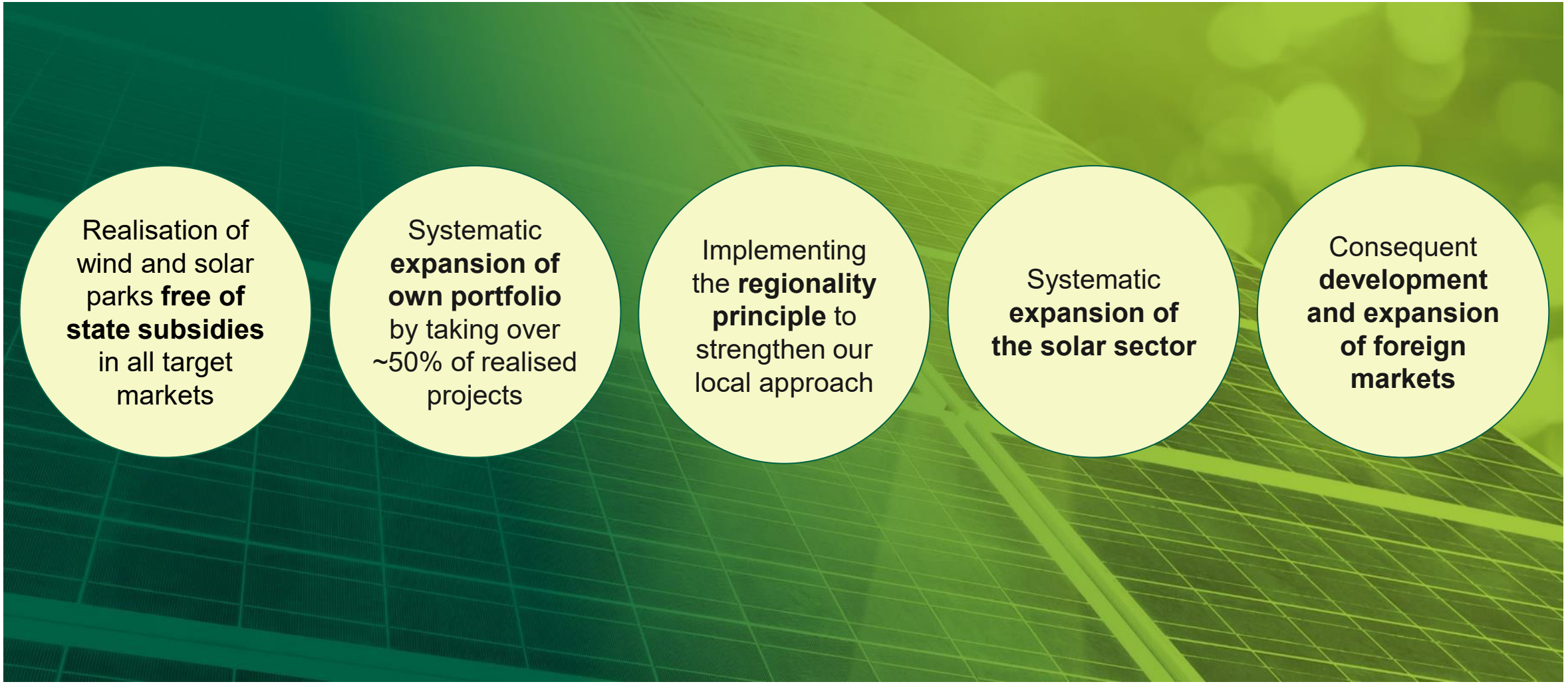
… without public subsidies …

… at generation costs below those of conventional power plants.

We grow organically and sustainably while maintaining our financial stability



Pioneer in the sector –Key strategic directions



Technology and innovation as a competitive advantage

Smart Windfarm Controller (SWFC)
Optimisation of park efficiency

Serrations
Reduction of noise emissions

Hybrid park concepts
A combination of wind and solar parks

Preventive maintenance
Improved efficiency through early detection and automated fault rectification

Battery storage
Park optimisation during periods of negative electricity prices, revenue maximisation through arbitrage

Smart park optimisation
Bat protection, mowing shutdowns, ice detection, etc.

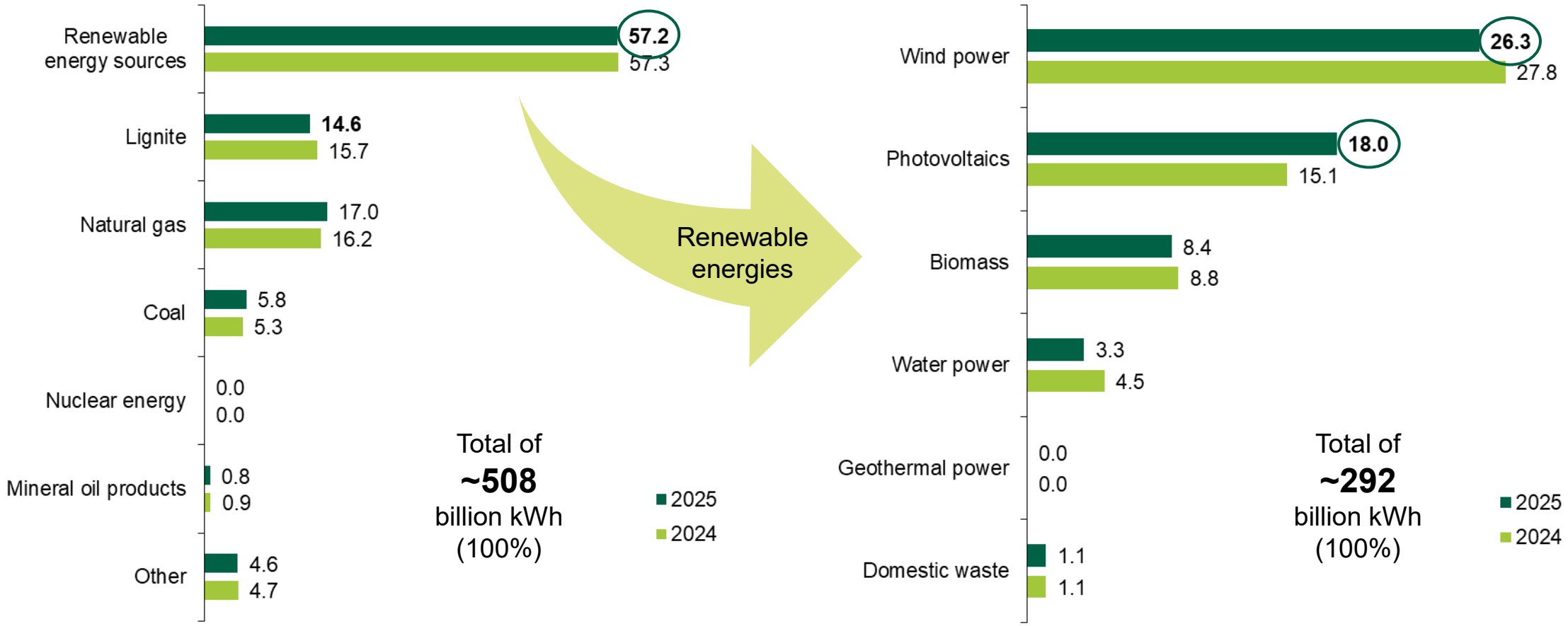
East-west orientation of solar panels
Increasing yield by shifting the timing of electricity generation

Direct deliveries
Unsubsidised marketing alternatives

02

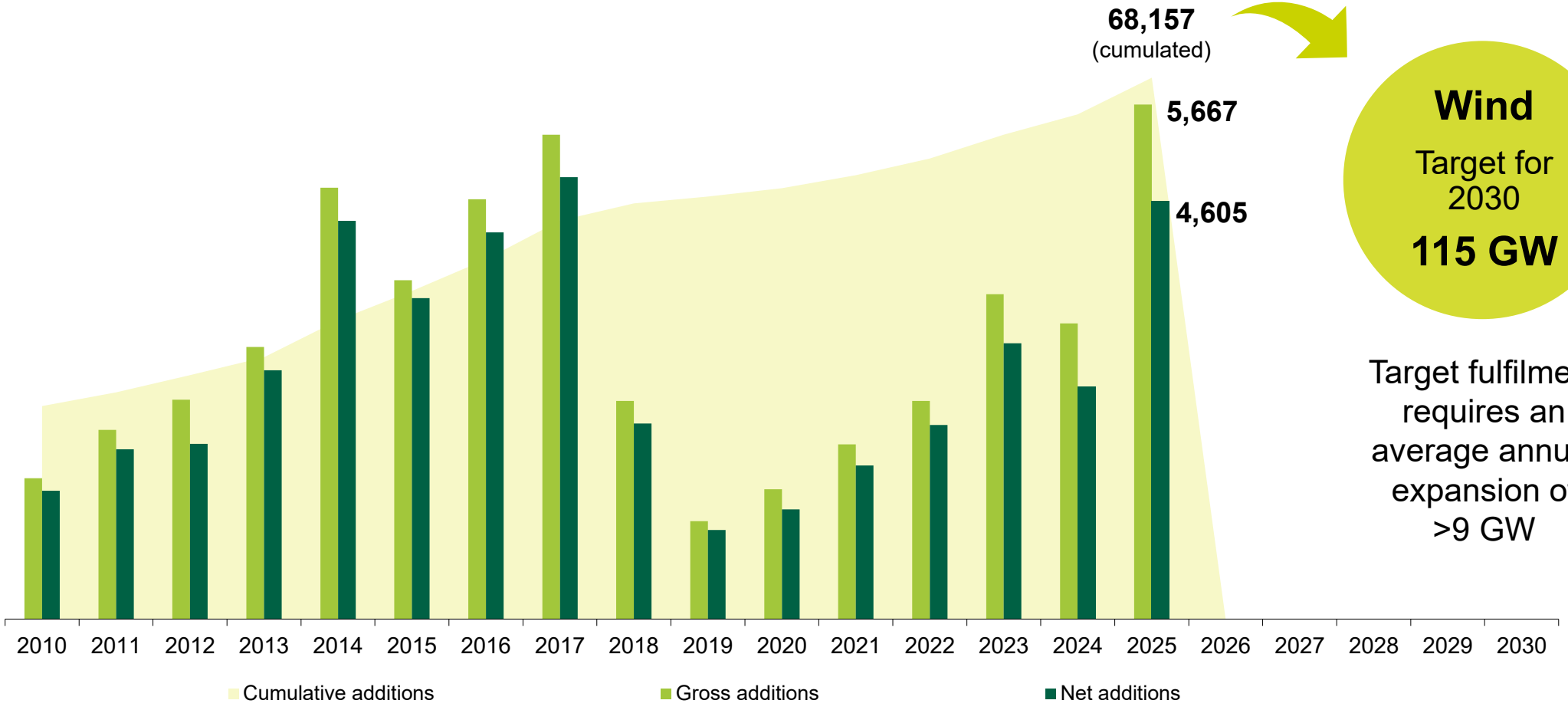
Market environment

Renewable energies generated nearly 60% of electricity in Germany in 2025



Gross power production in Germany (in %). Source: Federal Statistical Office.

Onshore wind energy expansion in Germany in 2025 clearly above PY level



Wind

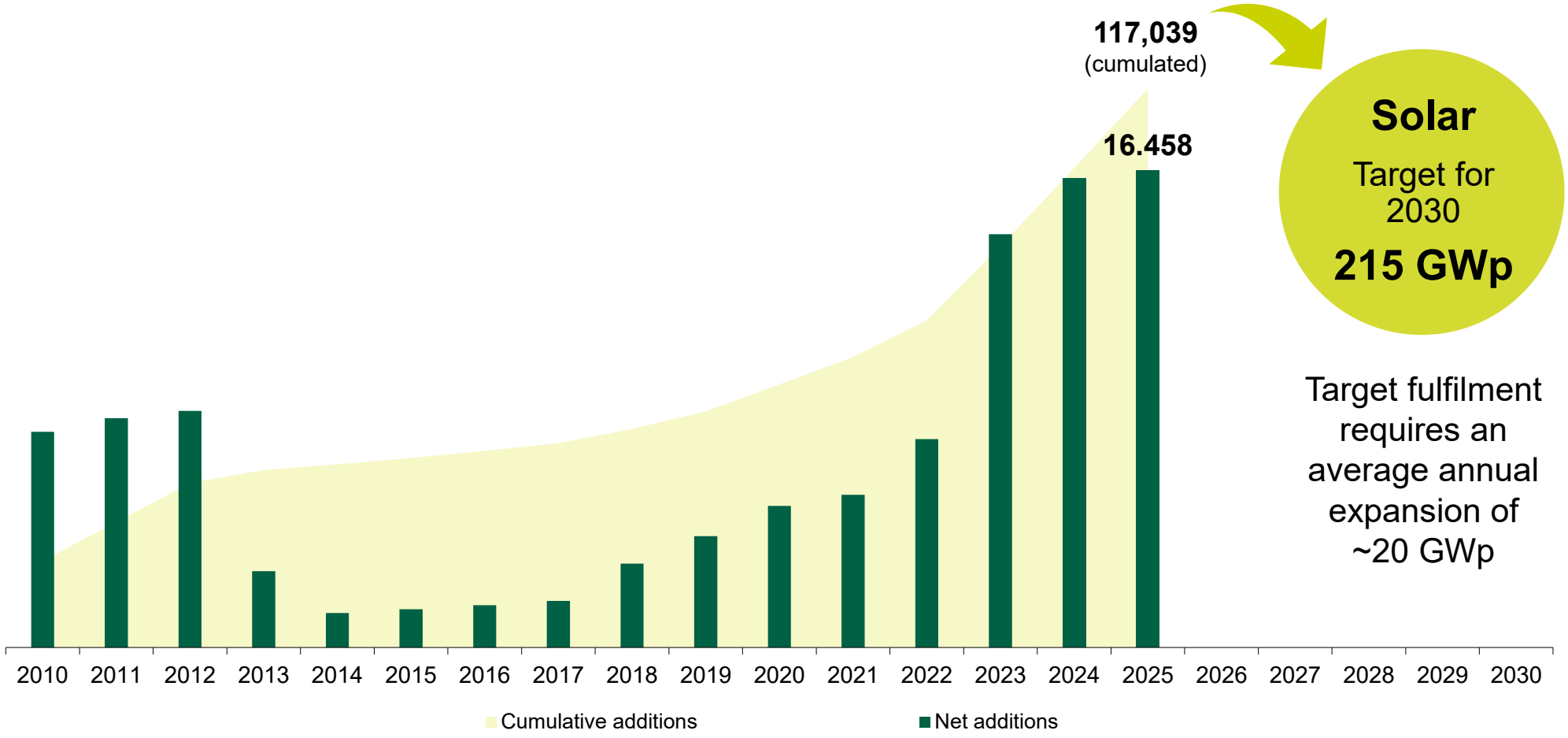
Target for 2030

115 GW

Target fulfilment requires an average annual expansion of >9 GW

Installed generation capacity (in MW). Source: German Federal Network Agency (preliminary figures for 2025).

High expansion of solar capacity in Germany continued in 2025



Installed generation capacity (in MWp). Source: German Federal Network Agency (preliminary figures for 2025).

Current operational market challenges

!! Intense price competition due to falling feed-in tariffs, coupled with persistently high costs and volatile interest rates (significant pressure on margins)

- Negative electricity prices for wind and solar power
- Limited market availability of wind turbines, substations and transformers
- Long delivery and project implementation times (18 to 24 months)

- Commissioning delays due to capacity constraints at grid operators
- Delays in grid expansion
- High capital tied up in bid bonds and interim equity financing for construction projects
- Additional challenges arising from planned regulatory changes in Germany (grid package and contracts for difference)

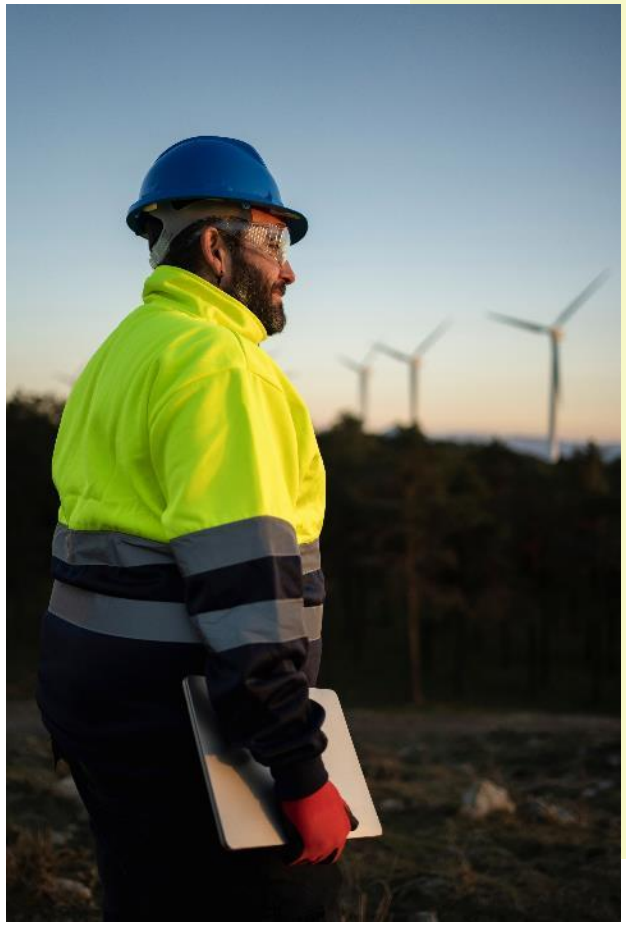
Countermeasures – Consistent optimisation of timing and cost structures

- ✓ Systematic improvement of cost-effectiveness through programmes of measures aimed at reducing costs and improving profitability
- ✓ Expansion of procurement to non-European markets (equipment, components, raw materials)
- ✓ Measures to shorten construction and implementation times
- ✓ Solutions for negative electricity prices
- ✓ Securing grid connection capacity at an early stage
- ✓ Securing the capacity of consultants, service providers and support staff both at home and abroad

03

Business year 2025

Highlights of FY 2025



Energiekontor delivers solid earnings for FY 2025 and strengthens basis for further growth

- Adjusted earnings forecast fulfilled at upper end
- Sales and earnings up on PY
- Dividend proposal doubled to €1.00
- Forecast range for FY 2026 raised
- Significant earnings potential for coming years, with planning certainty expected to increase during 2026

- Project pipeline intact and expanded again
- Own generation capacity increased (recurring income)
- Ongoing expansion of IPP portfolio towards >680 MW

Operational progress in FY 2025 (and beyond)

	31/12/2024		31/12/2025		31/03/2026	
	Projects (number)	Capacity (MW)	Projects (number)	Capacity (MW)	Projects (number)	Capacity (MW)
Project sales[1]	3	51	7	209	0	0
Under construction or FC in place	10	368	21	640	20	652
- of which for own portfolio	7	220	9	222	9	234
Commissioned[1]	5	124	3	83	1	33
Building permits (issued)	35	1,129	34	1,193	32	1,105
Own portfolio (number of parks)	39	395	40	448	39	448

All figures as at the reporting date. FC: Financial close (loan drawdown). [1]During the reporting period.

Project pipeline increased to ~12.2 GW in FY 2025

Value added per phase	Phase 1	Phase 2	Phase 3	Phase 4	Phase 5	Cumulative value added
1-2%	5,283 (5,391)					1-2%
6-8%		3,190 (3,050)				8-10%
35-40%			1,268 (1,249)			45-50%
45-50%				1,193 (1,129)		90-95%
5-10%					640 (368)	100%
	Secured areas (utilization contracts, exclusivity agreements, options)	Regional plan procedure/ land-use plan/ project development	BImSchG[1] application submitted/ building application submitted	BImSchG[1] approval obtained/ building permit obtained	Financial close/ under construction	

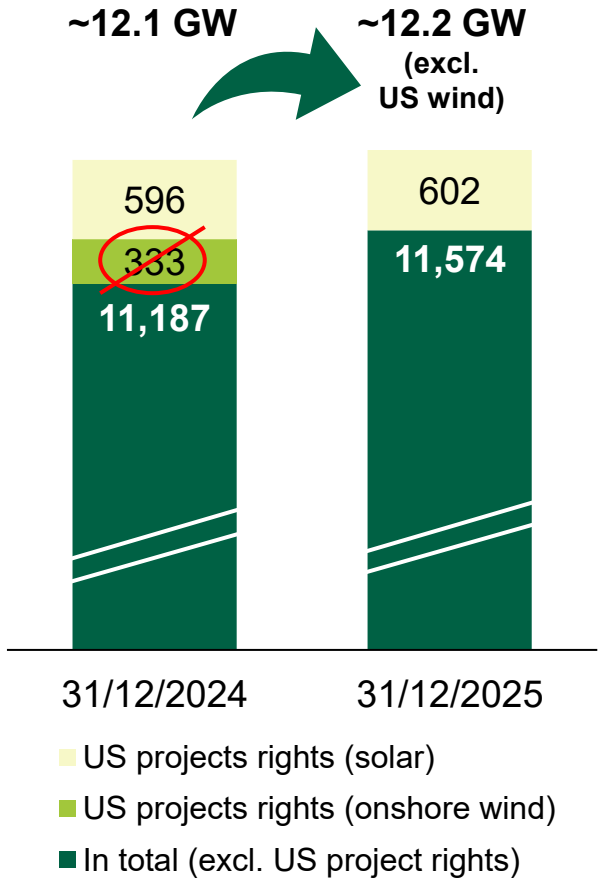
3.1 GW in mature phases 3 to 5

200+ MW under construction for own IPP portfolio

All figures as at the reporting date and in megawatts (MW). Previous year's figures (31/12/2024) in brackets.

[1]BImschG: German Federal Immission Control Act.

Project pipeline
(incl. US project rights)

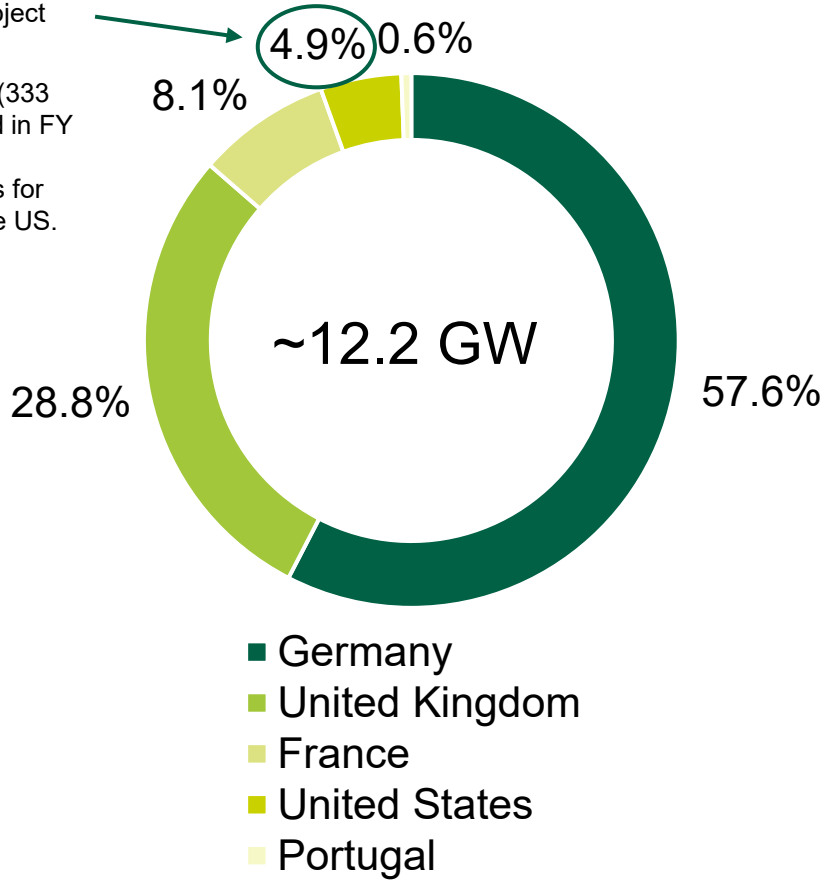


Project pipeline well diversified by end of FY 2025

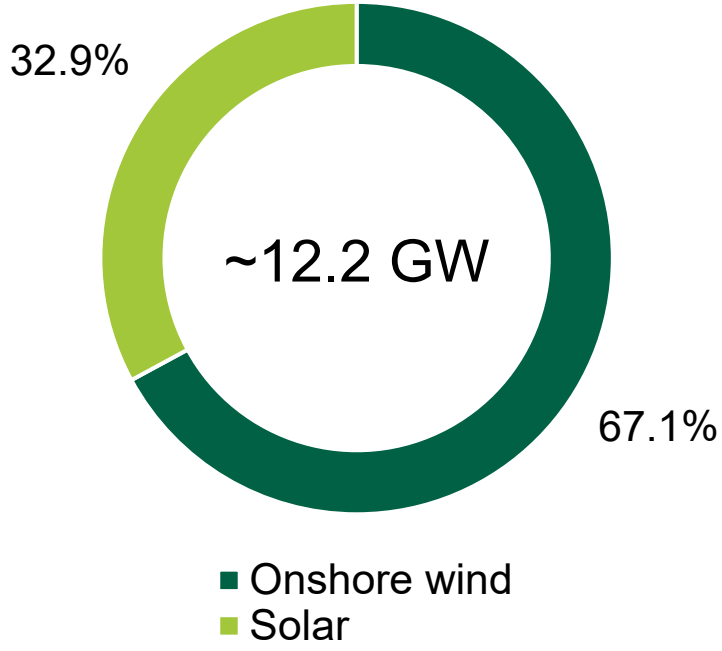
Regional diversification

Percentage relates to US solar only (project rights).

US wind pipeline (333 MW) discontinued in FY 2025 due to unfavorable conditions for wind energy in the US.

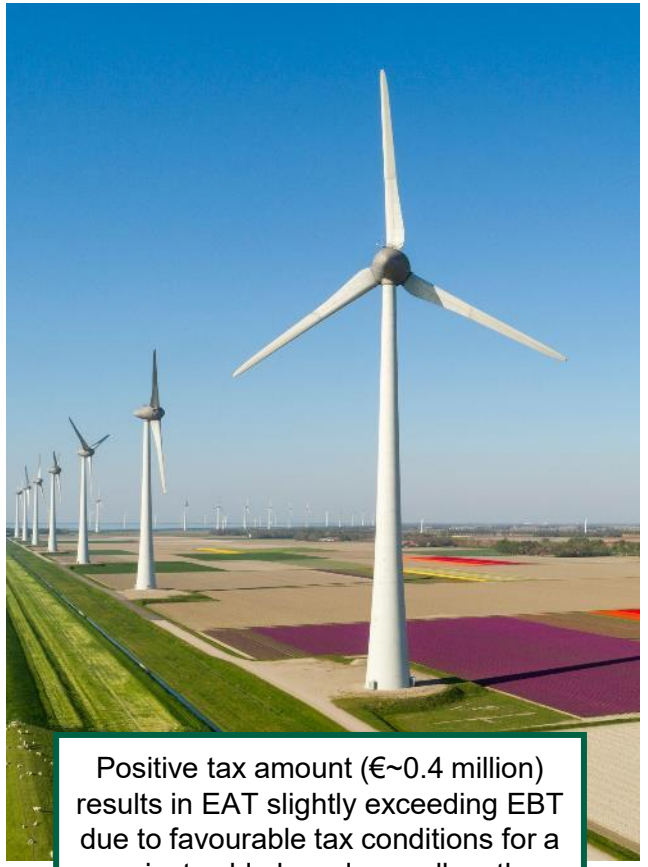


Technological diversification



Group profit and loss statement

In € million	2025	2024	Change
Sales	167.9	126.5	32.8%
Total output	339.1	195.9	73.1%
EBITDA	86.1	72.9	18.1%
EBIT	65.4	49.8	31.3%
EBT	40.5	36.2	12.0%
Group result	41.0	22.6	81.4%
Earnings per share (undiluted, in €)	2.94	1.62	81.5%



Positive tax amount (€~0.4 million) results in EAT slightly exceeding EBT due to favourable tax conditions for a project sold abroad as well as the reduction in deferred tax liabilities.

Sales and EBT contribution by segment

Project development & sales (onshore wind, solar)

In € million	2025	2024	Change
Sales (external)	94.9	52.4	81.0%
Total income	266.0	121.9	118.1%
EBT	20.8	7.3	183.4%

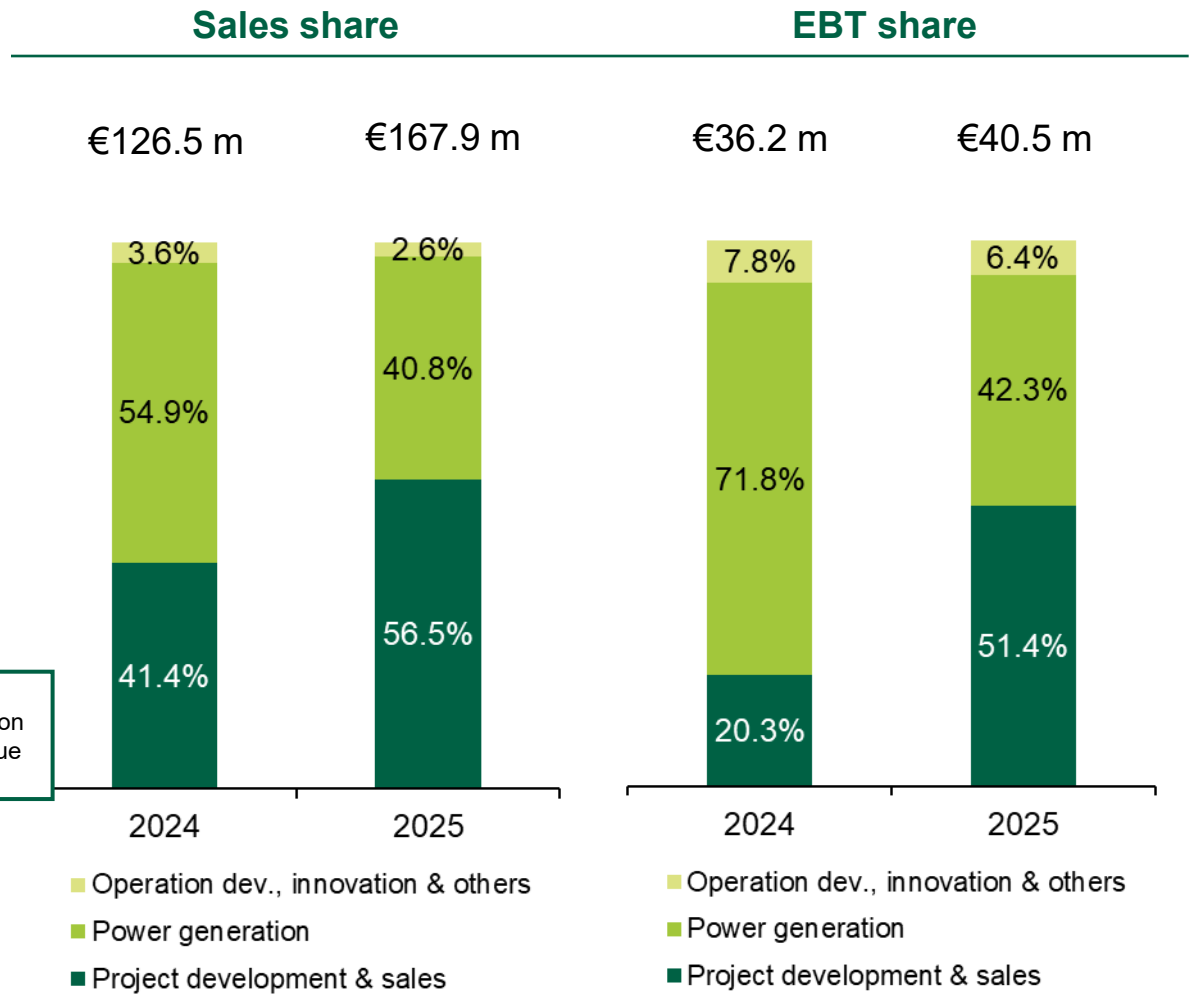
Power generation Group owned wind and solar parks

In € million	2025	2024	Change
Sales (external)	68.6	69.4	-1.2%
Total income	68.6	69.2	-1.0%
EBT	17.1	26.0	-34.2%

Incl. one-off effects, primarily related to receivables in connection with compensation for lost revenue at various wind parks in DE.

Operation development, innovation & others

In € million	2025	2024	Change
Sales (external)	4.4	4.6	-3.5%
Total income	7.0	7.3	-4.9%
EBT	2.6	2.8	-8.0%



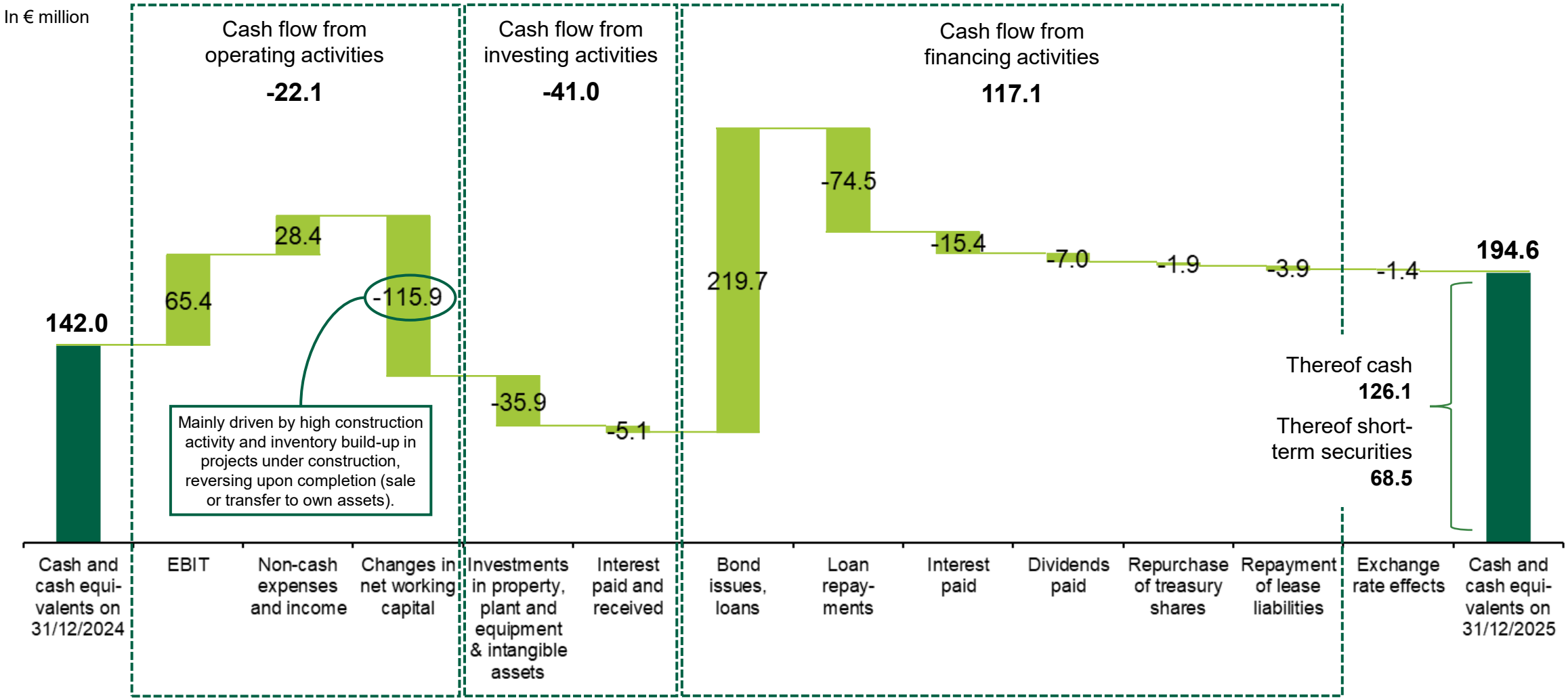
Group balance sheet

In € million	31/12/2025	31/12/2024	Change
Cash & cash equivalents (Incl. short-term securities)	194.6	142.0	37.0%
Long-term liabilities	434.2	402.0	8.0%
Short-term liabilities	419.0	185.1	126.3%
Equity	224.7	186.9	20.2%
Equity ratio (in %)	20.8	24.1	-3.3 pp
Balance sheet total	1,077.9	774.1	39.3%

Mainly driven by construction-related pre-financing of ongoing projects (sold and own portfolio), unwinding upon completion (sold) and transitioning to long-term financing (own assets).



Group cash flow statement



04

First half-year 2026

Highlights of H1 2026



High construction activity shapes business performance in H1 2026

- H1 revenue up 31% to €99.9m; H1 EBT at -€4.7m
- FY 2026 EBT guidance of €40-60m confirmed at the time of H1 reporting on 13 August 2026
- Subsequent update: Guidance revised later that day to €5-10m following new information on grid connection dates for Scottish projects (see outlook slide)

- Four wind parks commissioned (~88 MW)
- Three projects reached financial close (~56 MW)
- 20 projects under construction (~609 MW)
- Own IPP portfolio expanded to >460 MW
- Project pipeline remains strong at ~11.9 GW, including ~3.0 GW in advanced development stages

Operational progress in H1 2026

	31/12/2025		30/06/2026		13/08/2026	
	Projects (number)	Capacity (MW)	Projects (number)	Capacity (MW)	Projects (number)	Capacity (MW)
Project sales[1]	7	209	1	5	1	5
Under construction or FC in place	21	640	20	609	20	609
- of which for own portfolio	9	222	8	227	8	227
Commissioned[1]	3	83	4	88	4	88
Building permits (issued)	34	1,193	33	1,169	33	1,169
Own portfolio (number of parks)	40	448	41	461	41	461

All figures as at the reporting date. FC: Financial close (loan drawdown). [1]During the reporting period.

Expansion of own park portfolio to more than 680 MW

Expansion trajectory (current planning status)

Project	Techno-logy	Country	Remuneration	Com.[1]	Generation capacity: Project (MW)	Generation capacity: Total (MW)
Oederquart Repowering	Wind	DE	EEG	Q1 2026 ✓	16.7	453.4
Holtumer Moor	Wind	DE	EEG	Q2 2026 ✓	7.2	**460.6[2]**
Mecklenburg-Western Pomerania 1	Solar	DE	PPA	H2 2026	67.0	527.6
Mecklenburg-Western Pomerania 2	Solar	DE	PPA	H2 2026	46.4	574.0
Rignac	Solar	FR	PPE2	2027	16.4	590.4
Lachapelle-Auzac	Solar	FR	PPE2	2027	23.2	613.6
Nartum	Wind	DE	EEG	2027	22.8	636.4
Nideggen	Wind	DE	EEG	2027	11.1	647.5
Alpen	Wind	DE	EEG	2027	11.1	658.6
Donstorf	Wind	DE	EEG	2028	28.8	687.4
Total under construction					226.8	**687.4**

[1]Com.: Commissioning. Period based on the current status of planning and project progress, with the possibility of early or delayed commissioning. In individual cases, the Group's existing or planned parks may also be sold for reasons of convenience. [2]Total Group's own parks as at 30 June 2026 and 13 August 2026.

Strong project pipeline at ~11.9 GW following continued portfolio optimisation

Value added per phase	Phase 1	Phase 2	Phase 3	Phase 4	Phase 5	Cumulative value added
1-2%	5,005					1-2%
	(5,283)					
6-8%		3,262				8-10%
		(3,190)				
35-40%			1,192			45-50%
			(1,268)			
45-50%				1,220		90-95%
				(1,193)		
5-10%					609	100%
					(640)	
	Secured areas (utilization contracts, exclusivity agreements, options)	Regional plan procedure/ land-use plan/ project development	BImSchG[1] application submitted/ building application submitted	BImSchG[1] approval obtained/ building permit obtained	Financial close/ under construction	

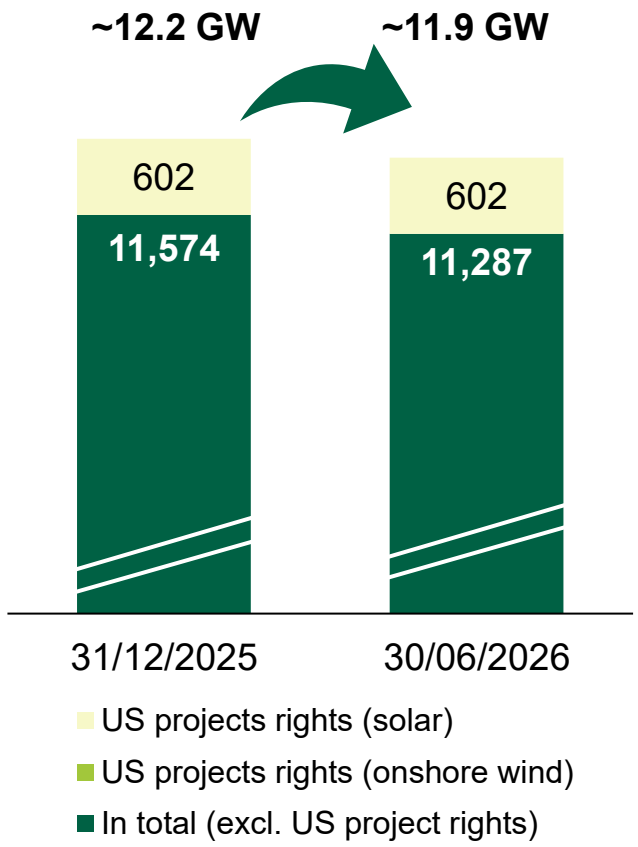
~3.0 GW in phases 3 to 5

~230 MW under construction for own park portfolio

All figures as at the reporting date and in megawatts (MW). Previous year's figures (31/12/2025) in brackets.

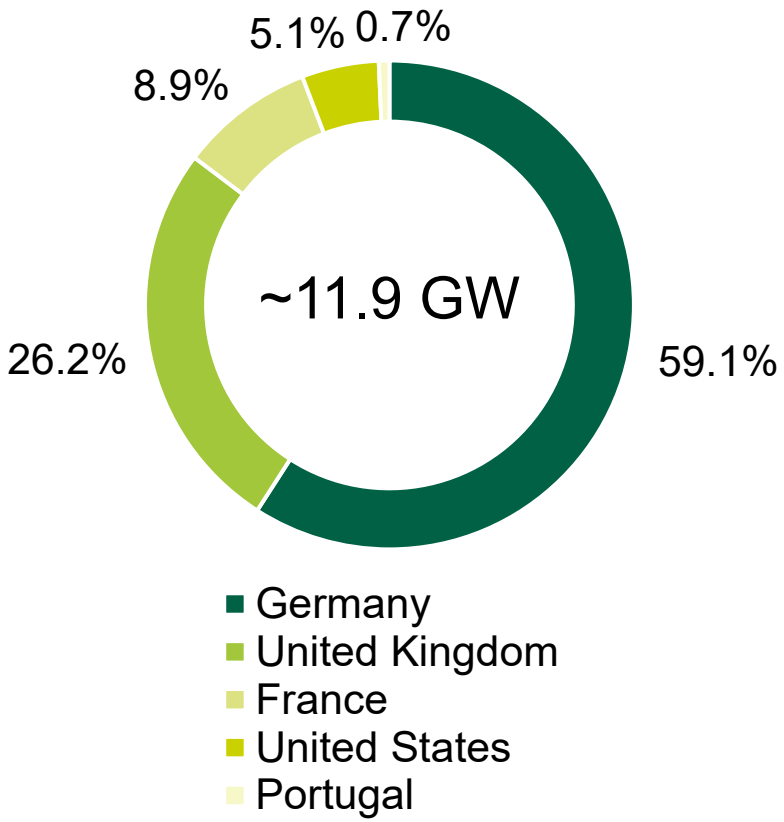
[1]BImschG: German Federal Immission Control Act.

Project pipeline
(incl. US project rights)

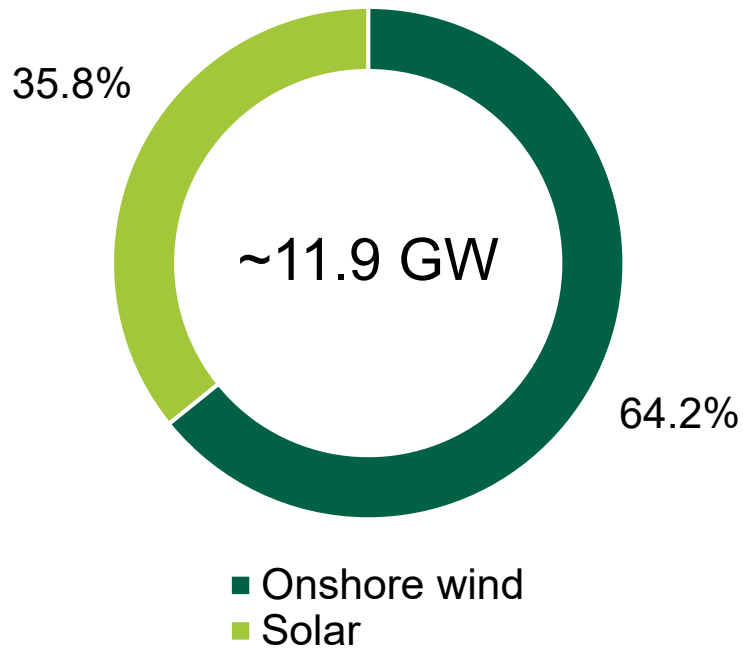


Project pipeline well diversified by end of H1 2026

Regional diversification

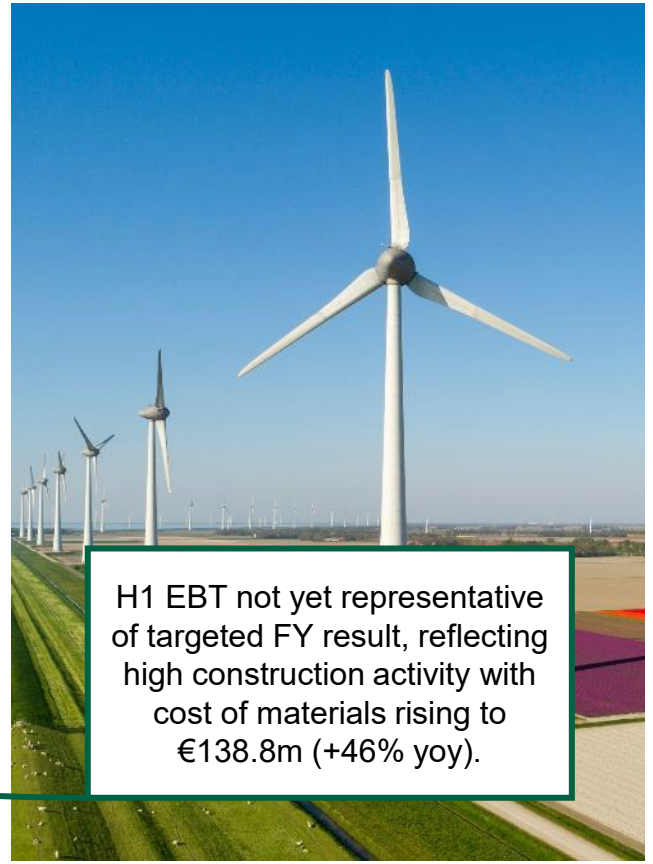


Technological diversification



Group profit and loss statement

In € million	H1 2026	H1 2025	Change
Sales	99.9	76.0	31.4%
Total output	182.8	171.5	6.6%
EBITDA	21.1	51.0	-58.6%
EBIT	10.1	39.3	-74.3%
EBT	-4.7	28.3	-
Group result	-5.3	24.1	-
Earnings per share (in €)	-0.38	1.72	-



H1 EBT not yet representative of targeted FY result, reflecting high construction activity with cost of materials rising to €138.8m (+46% yoy).

Sales and EBT contribution by segment

Project development & sales (onshore wind, solar)

In € million	H1 2026	H1 2025	Change
Sales (external)	63.2	43.3	46.0%
Total income	146.2	138.6	5.5%
EBT	-12.9	22.9	-

Power generation Group owned wind and solar parks

In € million	H1 2026	H1 2025	Change
Sales (external)	34.5	30.7	12.4%
Total income	34.5	30.7	12.4%
EBT	7.0	4.8	45.8%

Operation development, innovation & others

In € million	H1 2026	H1 2025	Change
Sales (external)	2.3	2.1	9.5%
Total income	3.6	3.3	9.1%
EBT	1.3	0.6	116.7%

Key developments by segment

- Revenue growth driven by commissioning/handovers
- High construction activity reflected in cost of material
- Key earnings contributions scheduled for H2 2026

(At the time of H1 reporting. The full-year guidance was subsequently revised on 13 August 2026.)

- Power generation up ~15% to ~329 GWh
- Improved wind conditions vs. weak H1 2025
- Own portfolio expanded to ~461 MW

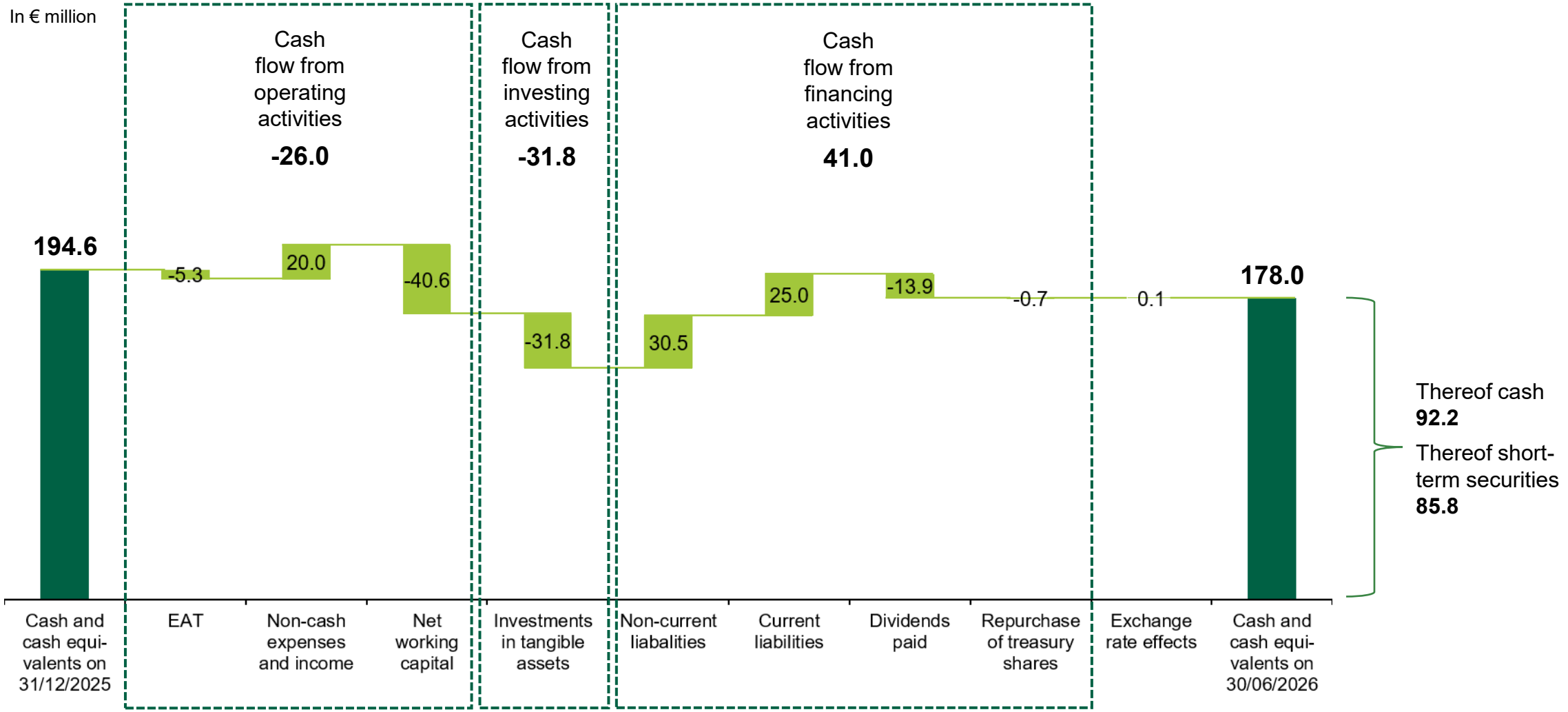
- Positive development in operations management
- EBT more than doubled year on year

Group balance sheet

In € million	30/06/2026	31/12/2025	Change
Cash & cash equivalents (Incl. short-term securities)	178.0	194.6	-8.5%
Long-term liabilities	465.7	434.2	7.3%
Short-term liabilities	460.5	419.0	9.9%
Equity	201.3	224.7	-10.4%
Equity ratio (in %)	17.9	20.8	-2.9 pp
Balance sheet total	1,127.5	1,077.9	4.2%



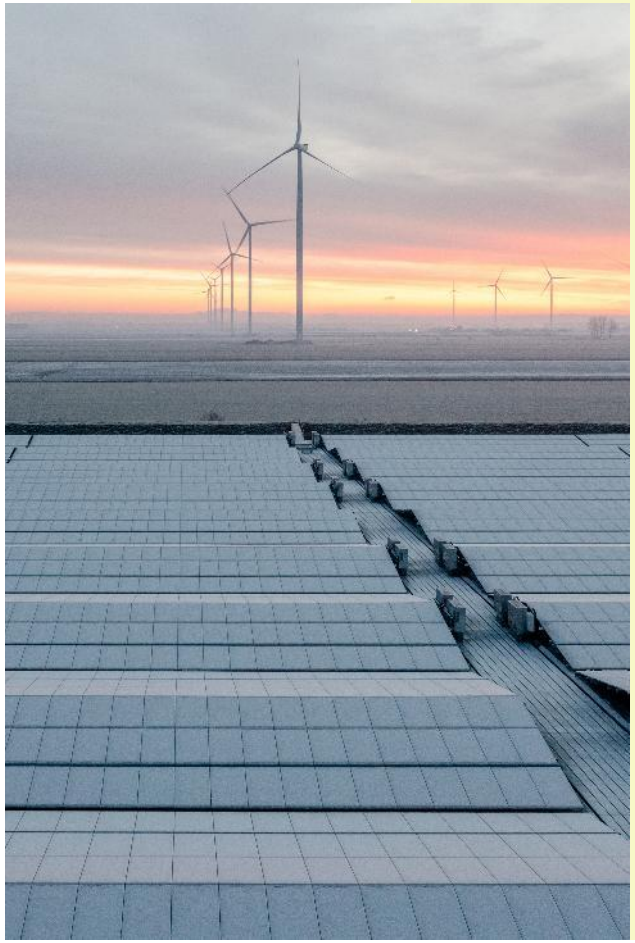
Group cash flow statement



05

First nine months 2026 (operational)

Operational highlights of 9M 2026 (and beyond)



Project realisation and own portfolio expansion in 9M 2026

First nine months of 2026

- 4 wind parks commissioned (~88 MW)
- 20 projects under construction (~609 MW)
- 3 projects reached financial close (~56 MW)
- Own IPP portfolio expanded to >460 MW

Developments after the reporting date

- 2 further sold wind parks commissioned in October 2026 (~40 MW), completing all 3 German turnkey handovers planned for 2026
- Building permits increased to ~1.3 GW
- 2 solar parks (~113 MW) scheduled as next additions, expanding own IPP portfolio to >570 MW

Operational progress in 9M 2026 (and beyond)

	31/12/2025		30/09/2026		12/11/2026	
	Projects (number)	Capacity (MW)	Projects (number)	Capacity (MW)	Projects (number)	Capacity (MW)
Project sales[1]	7	209	2	11	2	11
Under construction or FC in place	21	640	20	609	18	569
- of which for own portfolio	9	222	8	227	8	227
Commissioned[1]	3	83	4	88	6	128
Building permits (issued)	34	1,193	34	1,240	36	1,305
Own portfolio (number of parks)	40	448	41	461	41	461

All figures as at the reporting date. FC: Financial close (loan drawdown). [1]During the reporting period.

Expansion of own park portfolio to >680 MW

Expansion trajectory (current planning status)					Generation capacity	
Project	Techno-logy	Country	Remuneration	Com.[1]	Project (MW)	Total (MW)
Oederquart Repowering	Wind	DE	EEG	Q1 2026 ✓	16.7	453.4
Holtumer Moor (Verden)	Wind	DE	EEG	Q2 2026 ✓	7.2	**460.6[2]**
Mecklenburg-Western Pomerania 1	Solar	DE	PPA	Q4 2026	67.0	527.6
Mecklenburg-Western Pomerania 2	Solar	DE	PPA	Q4 2026	46.4	574.0
Rignac	Solar	FR	PPE2	2027	16.4	590.4
Lachapelle-Auzac	Solar	FR	PPE2	2027	23.2	613.6
Nartum	Wind	DE	EEG	2027	22.8	636.4
Nideggen	Wind	DE	EEG	2027	11.1	647.5
Alpen	Wind	DE	EEG	2027	11.1	658.6
Donstorf	Wind	DE	EEG	2028	28.8	687.4
Total under construction					226.8	**687.4**

[1]Com.: Commissioning. Period based on the current status of planning and project progress, with the possibility of early or delayed commissioning. In individual cases, the Group's existing or planned parks may also be sold for reasons of convenience. [2]Total Group's own parks as at 30 September 2026 and 12 November 2026.

06

Outlook and mid-term strategy

Sustained value creation in a market with limited visibility

Framework conditions		Energiekontor	
Growth drivers	Regulation & market	Operational drivers	Value creation
Decarbonisation	UK: Review of grid connection offers and costs; further offers pending	UK: RTB project sales (subject to confirmed grid connections)	Long-term value creation supported by strong and maturing project pipeline
Increasing power demand	DE: Design of future support scheme still open (“EEG 2027”)	DE: Turnkey project completions of sold parks and handovers	Earnings generation from project sales (turnkey in DE, RTB in the UK)
Continuing expansion of renewable energies	DE: Design of grid reform still open (“Netzpaket”)	Continued expansion of IPP portfolio (driving recurring income)	Growing earnings contribution from own IPP portfolio (recurring income)
Growing need for cost-effective and independent power supply	Market-based revenue security and price levels	Financial closes enabling project monetisation or transfer to own portfolio	Higher earnings visibility as key milestones are achieved (i.e. financial closes)

EnergieKontor

35+ years of experience

- ✓ Flexible monetisation strategies across markets (RTB, turnkey, PPAs, auctions)
- ✓ Disciplined investment decisions based on risk-adjusted returns
- ✓ Active portfolio management balancing project sales and IPP portfolio expansion
- ✓ Geographical diversification across core markets to optimise risk and timing
- ✓ Lean structure driving efficiency and scalability
- ✓ Strong balance sheet with solid liquidity and equity base

Regulatory developments continue to shape market dynamics in core markets

	Germany	United Kingdom
Regulatory developments	• <u>Grid reform ("Netzpaket") – government draft adopted in July 2026</u> – Parliamentary negotiations ongoing as of November 2026 – Final provisions on curtailment risk and grid connection charges still uncertain • <u>Future support regime ("EEG 2027") – government draft adopted in July 2026</u> – Final adoption pending – Final design and impact still uncertain	• <u>Comprehensive reform of grid connection process ("ready and needed")</u> – Re-prioritisation and restructuring of connection queue – Gate 2 Phase 1 offers received for 7 Energiekontor projects (>350 MW) with connection dates 2029-2032 (currently under review by Energiekontor) – Gate 2 Phase 2 offers for 7 further Energiekontor projects (>480 MW) expected by end of Q1 2027 – Application window for CfD Allocation Round 8 closed – Results expected in early 2027
Market implications	• Continued uncertainty on future project economics • Potential pressure on financing conditions • Changing risk-return profile • Investment decisions dependent on final regulatory design	• Timing of project sales dependent on grid confirmations • Short-term delays but improved long-term system efficiency • Higher execution uncertainty in the near term • Continued attractiveness of CFD framework for project monetisation (20-year term, inflation-linked)
Implications for Energiekontor	• Continued development under existing EEG framework • Selective project allocation based on grid availability, economics and risk profiles • Flexible monetisation via CfDs, PPAs and alternative routes • Close monitoring of regulatory developments	• Project monetisation (RTB sales) closely linked to out-standing grid connection confirmations and assumed costs • Timing of transactions depending on regulatory progress • Strong positioning through advanced projects across different grid connection timelines • Flexible and continued focus on CFD-backed or PPA-based monetisation strategies

Revised FY 2026 EBT guidance confirmed

Original guidance

EBT

€40-60 million

FY 2026 guidance

What changed

UK project sales

- 2 Scottish projects were key to original EBT guidance
- Grid operator post-poned overhead-line works amid judicial review proceedings, delaying grid connections
- Investor therefore no longer plans to complete relevant acquisitions in 2026
- Planned UK RTB sales no longer expected to contribute to FY 2026

Delivered

Commissioning of sold turnkey projects (DE)

- Drensteinfurt-Rieth commissioned and handed over in H1 2026
- Elsdorf-Frankeshoven and Elsdorf-Tollhausen commissioned and handed over in October 2026
- Related earnings recognised in FY 2026

Recurring

Own IPP portfolio

- Stable earnings contribution from own wind and solar parks
- Contribution supported by expanded own portfolio

Revised guidance

EBT

€5-10 million

(revised on 13/08/2026, confirmed on 12/11/2026)

2023 to 2028 growth strategy remains intact amid evolving market conditions

Growth strategy 2023-2028

Target and ambition

- EBT growth to ~€120 m by FY 2028 (~15% CAGR)
- Value creation over the multi-year period (non-linear development)

Business model

- Proven organic growth model (~50/50 split between project sales and own portfolio)
- Increasing earnings contribution from own IPP portfolio (recurring income)
- Focus on onshore wind and solar

Strategic priorities

- Focus on core country markets
- Expansion of solar alongside wind
- Continuous optimisation of project allocation, costs and risk-return profile

Evolving market environment

- Increased competition and pricing pressure in project development
- Continued regulatory and grid-related uncertainty
- Reduced visibility on project timing and economics

Implications for Energiekontor

- Growth strategy remains valid and unchanged in its core direction
- Strong pipeline and integrated business model support long-term growth
- Selective project prioritisation and capital allocation in response to market conditions

07

Share and shareholder structure

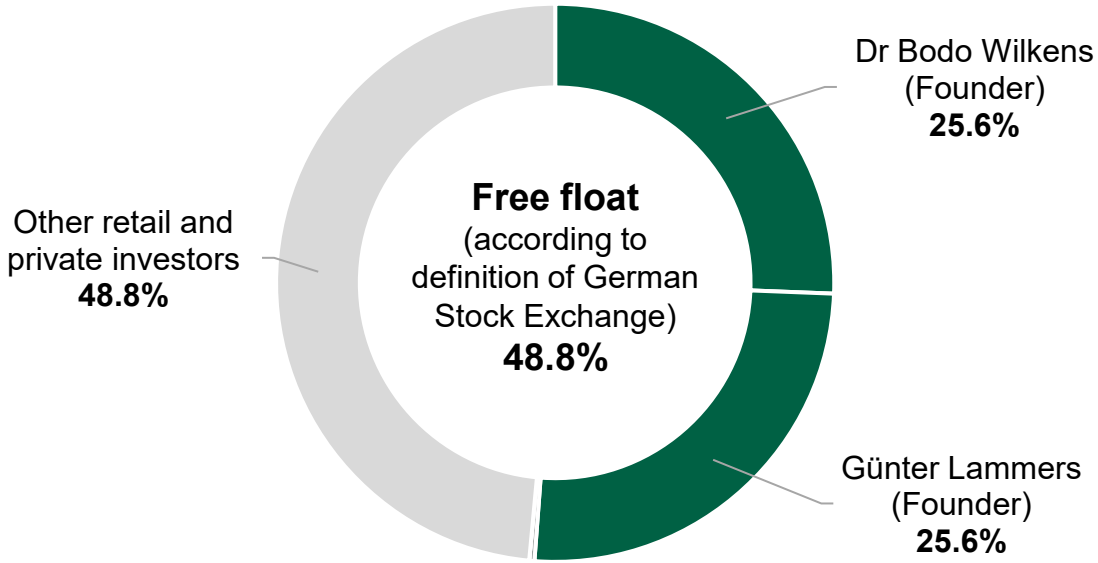
Basic share information

Key share data

WKN · ISIN	531350 · DE0005313506
Bloomberg · Reuters	EKT
Class of shares	No-par-value bearer shares
Listing	German Stock Exchange, Frankfurt/Main
Marketplaces	XETRA, Frankfurt, all other German marketplaces
Market segment	General Standard
Designated sponsor	Pareto Securities AS
Indices	SDAX, MSCI Global Small Cap Index
Number of shares	13,894,772
Initial listing	25 May 2000
Last share split	7 November 2001 (1:4)

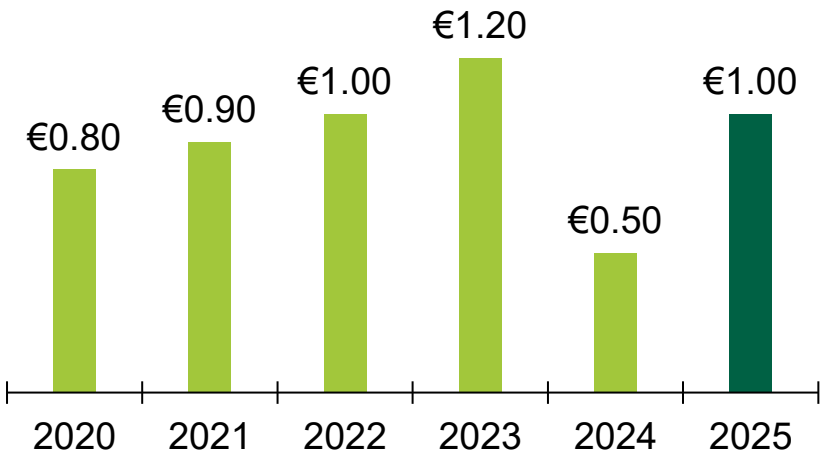
[1]As at 12 November 2026.

Shareholder structure[1]



Dividend payout and analysts' coverage

Dividends





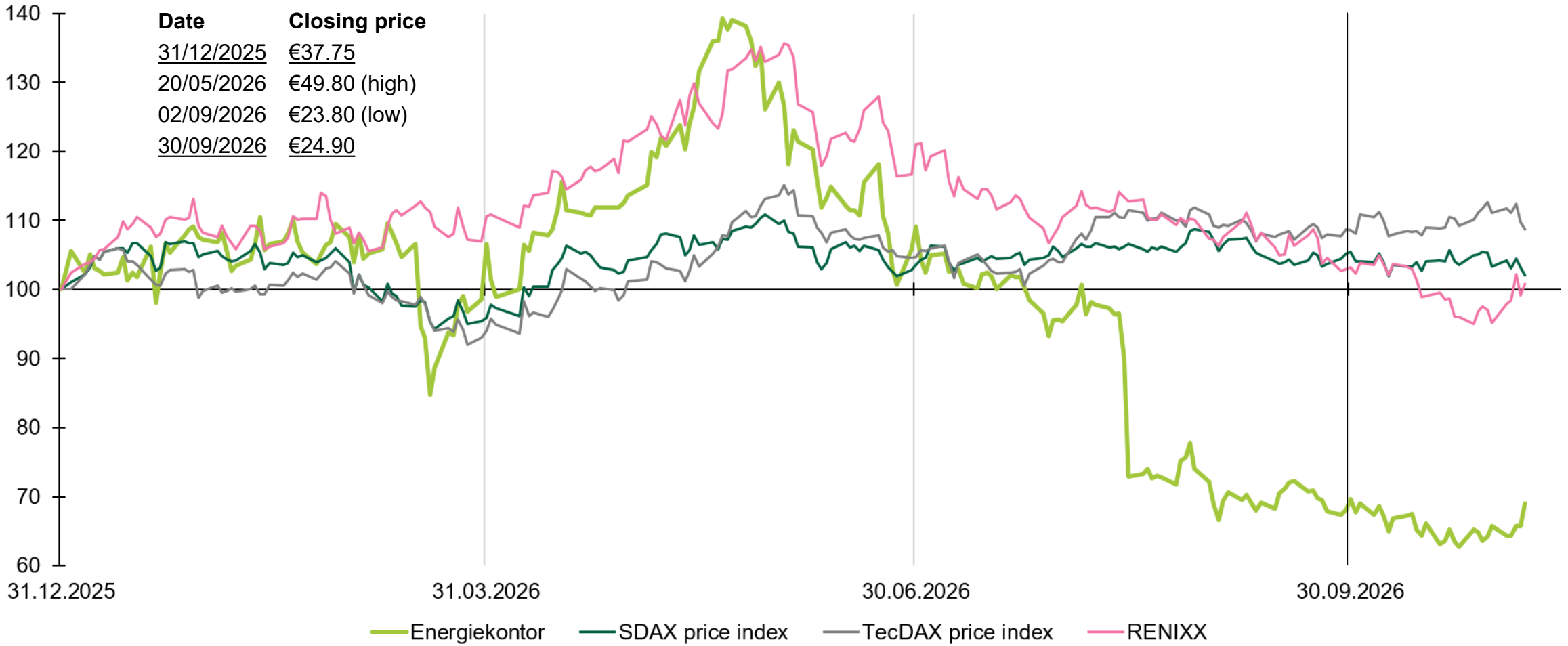
Coverage

Institute	Recommendation	Price target	Last update
DZ Bank	Hold	€27.00	14/08/2026
First Berlin	Buy	€42.00	20/11/2026
Metzler	Buy	€51.00	12/11/2026
MPCM	Buy	€52.90	02/10/2026
Average	-	€43.23	-

Research updates

A continuously updated overview of our analysts' opinions as well as the corresponding consensus are available at https://www.energiekontor.de/en/investor-relations/shareholders-information.

Share price performance vs. benchmark indices



Source: Bloomberg; XETRA; indexed closing prices in %; as at 6 November 2026.

08

Appendix

Financial calendar

Date	Event	Location/format
31 March 2027	Full-year financial report for 2026	Publication
14 May 2027	Interim statement on the first quarter of 2027	Publication
26 May 2027	Annual General Meeting	Ritterhude
13 August 2027	Half-year financial report for 2027	Publication
12 November 2027	Interim statement on the third quarter of 2027	Publication

Reporting and news

Our financial reports, interim statements as well as press and adhoc releases are available at https://www.energiekontor.de/en/news.

Newsletter

Keep up to date on the latest developments. Sign up for our newsletter at https://www.energiekontor.de/en/newsletter-subscription.

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Thank you
for your attention!

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